



Attacking and Defending Mission Critical ICS Assets

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- USMC - Sergeant 1991 - 1999
- Masters Degree in Information Assurance
- IACS Security Program Maturity
- IACS Security Assessments
- Penetration Testing
- Security Research

**ICS613: ICS/OT Penetration
Testing & Assessments**

**ICS410: ICS/SCADA Security
Essentials™**



Global Industrial Cyber Security Professional (GICSP)



Agenda

- **Understanding ICS/OT Concepts**
- **Example ICS / OT Deployments**
- **Outlining ICS/OT Attacks**
- **Summay**



Image Source: AI Generated using MidJourney on August 14, 2025



Understanding ICS/OT Concepts

Why is it different than IT?

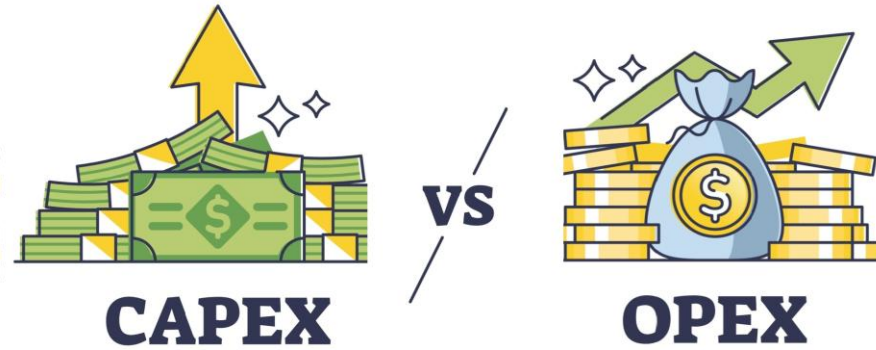
Differences Between IT and OT Environments



| Aspect | Information Technology (IT) | Operational Technology (OT) |
|---------------|--------------------------------------------|-----------------------------------------------------|
| Focus | Data, applications, business processes | Physical processes, equipment control |
| Priority | Confidentiality → Integrity → Availability | Safety → Confidentiality → Integrity → Availability |
| Lifecycle | 3–5 years | 15–30 years |
| Downtime | Tolerated with backups | Minimal tolerance |
| Change | Frequent, agile | Infrequent, highly controlled |
| Security Goal | Protect information | Maintain safe, continuous operation |
| Protocols | Standard IT protocols | Standard IT protocols, Industrial protocols |
| Environment | Controlled | Harsh, industrial |
| Ownership | IT staff | Operations/engineering teams |



Operational Expenses



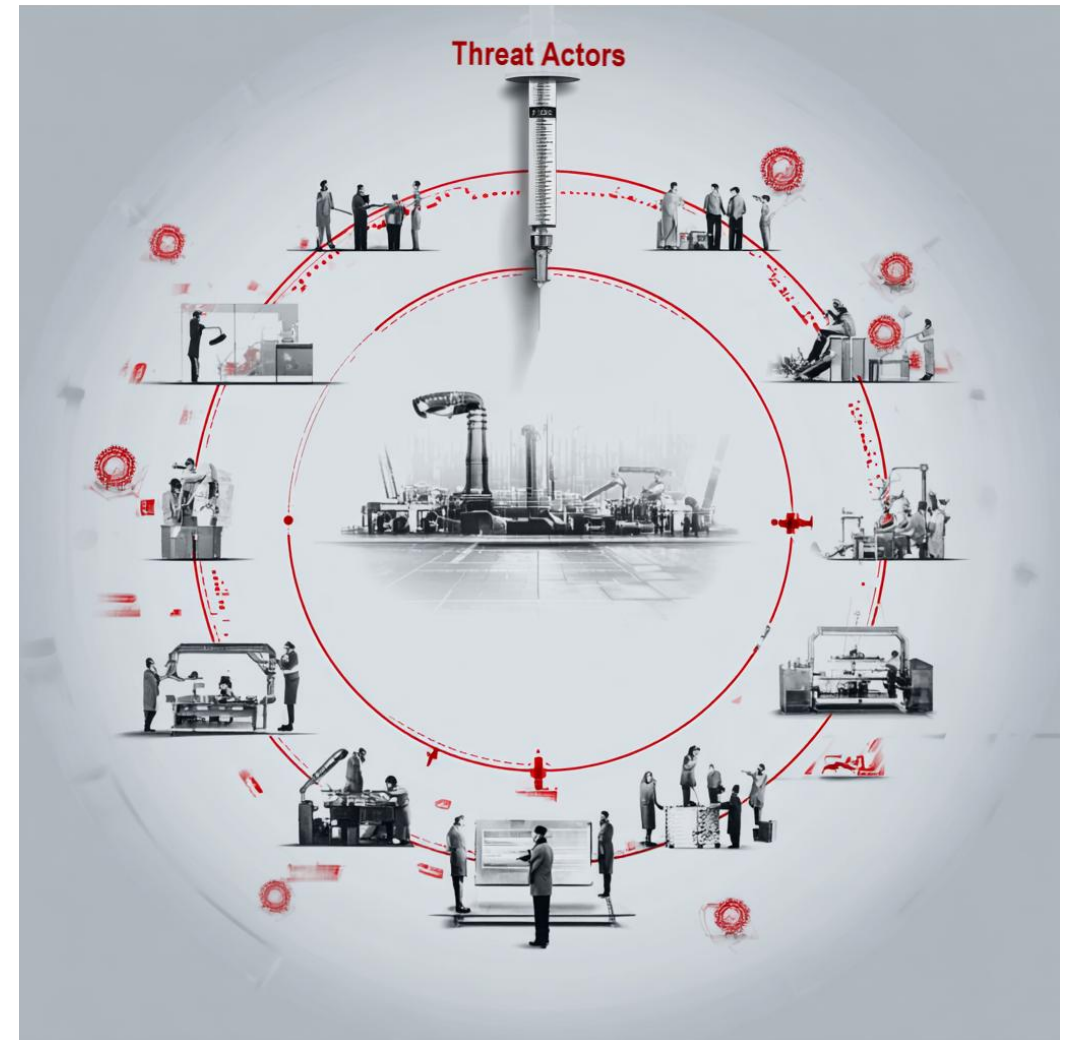
- One-time / infrequent purchases
- Asset ownership with long-term value
- High upfront cost with depreciation risk
- Aligns with long-term lifecycle
- Personnel salaries and benefits
- Ongoing operational costs
- Pay-as-you-go services
- Strictly budgeted according to original projections

Anecdotal evidence suggests that **about 95% of all cybersecurity spend goes to enterprise IT, while approximately 5% is allocated to OT.**

– Rob M. Lee, CEO of Dragos – Congressional Testimony 2025

Industrial Assets are the Core of Businesses

- Companies sell products and services
- Industrial / Automation generate and deliver these products and services
- You cannot deliver what you cannot produce
- When the core is affected, all are affected
- **This makes industrial assets the core to businesses and our communities**





ICS / OT Examples

ICS / OT is not just a PLC...

Example OT Deployments

- **Airport Processes**
- **Manufacturing Execution System**
- **Liquid Natural Gas Plant**

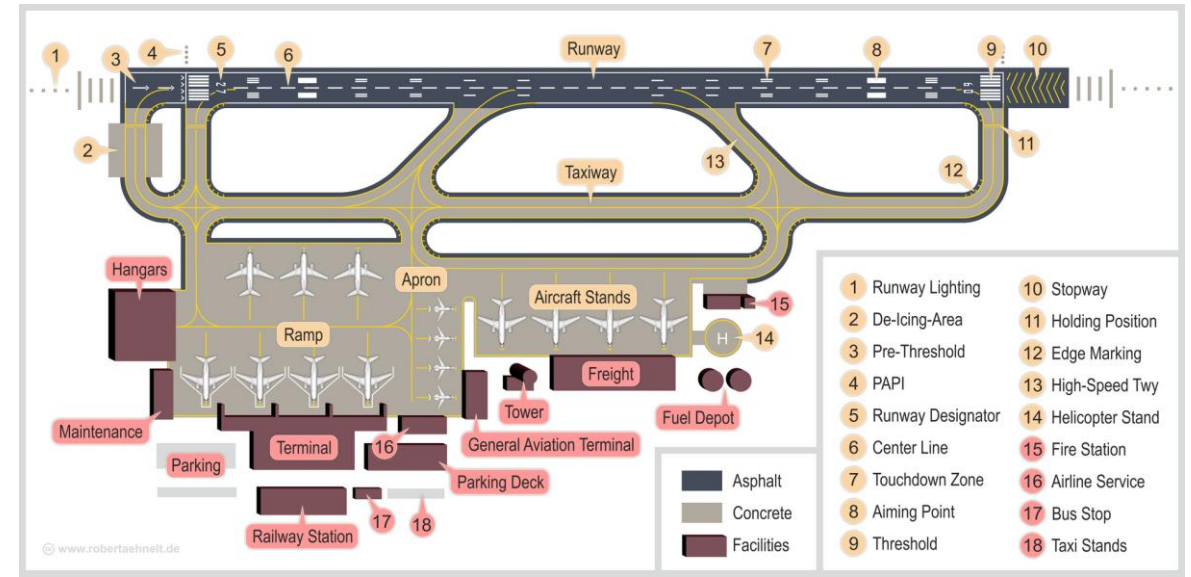


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Airport Processes

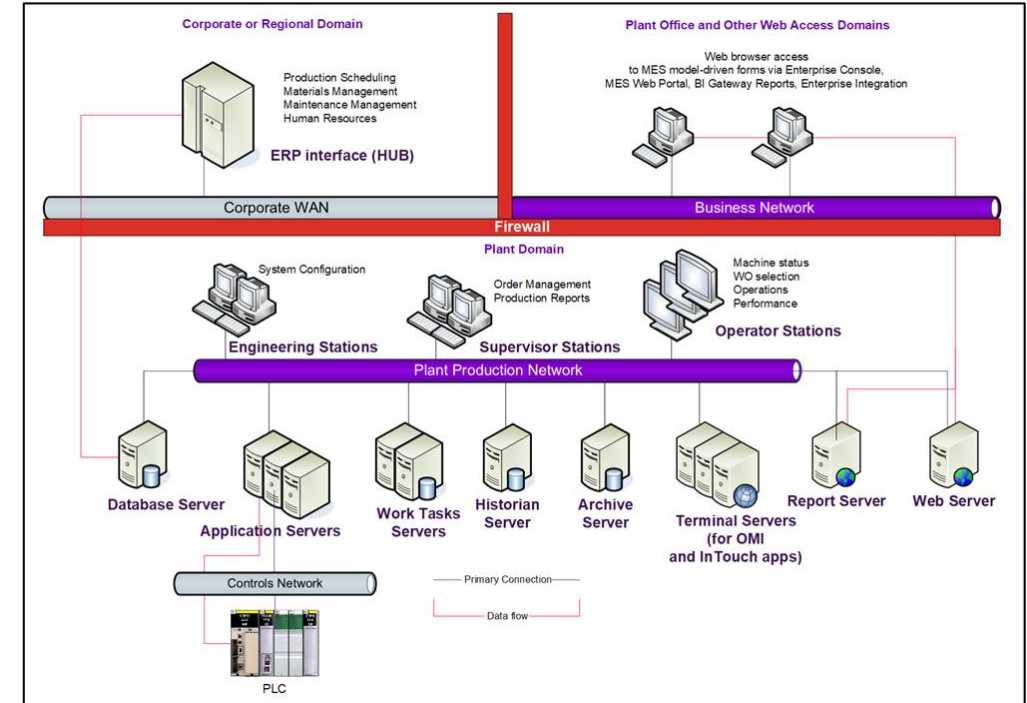
- Access Control
 - Automated People Movers / Light Rail
 - Parking Garages
 - Baggage Handling Systems
 - Baggage Reconciliation System
 - Ground Support Equipment
 - Computer-Aided Dispatch
- Airfield Ground Lighting
 - HVAC
 - CCTV
 - Water Treatment
 - Fuel Distribution
 - Ops Messaging
 - ARINC AvINET
 - SITA AIDX
 - IATA Teletype B
 - SCADA Control Center

Airport operations function as a tightly integrated ecosystem connecting airlines with numerous third-party providers to coordinate and sustain every critical service.



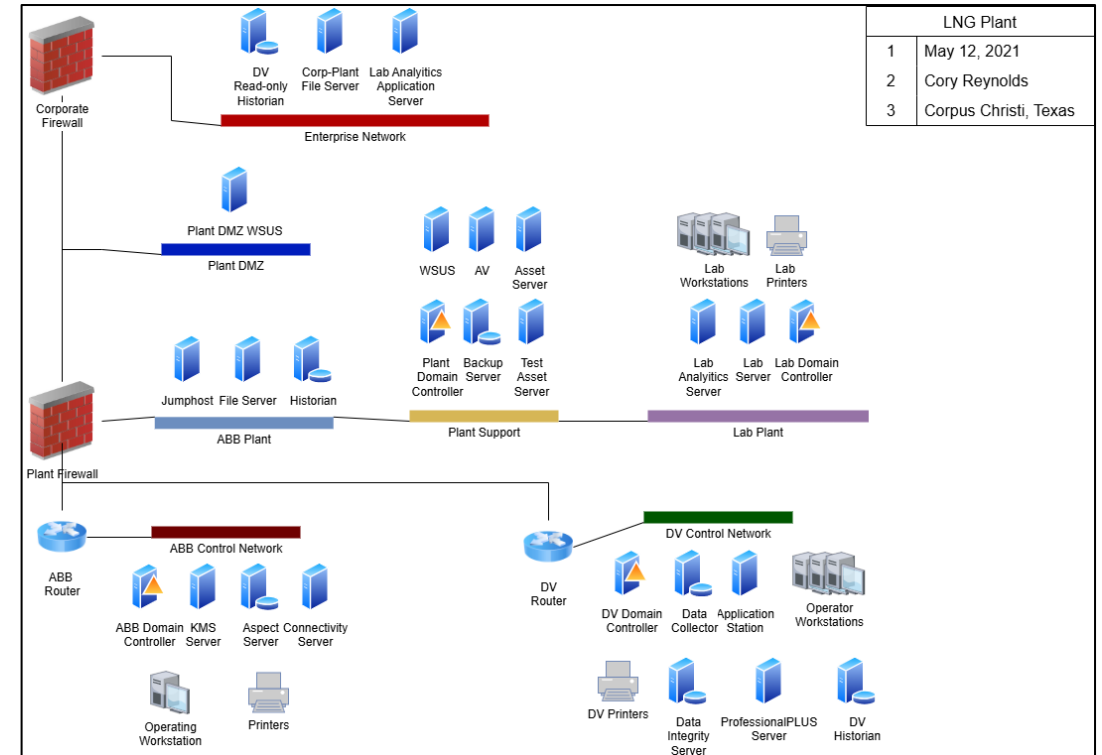
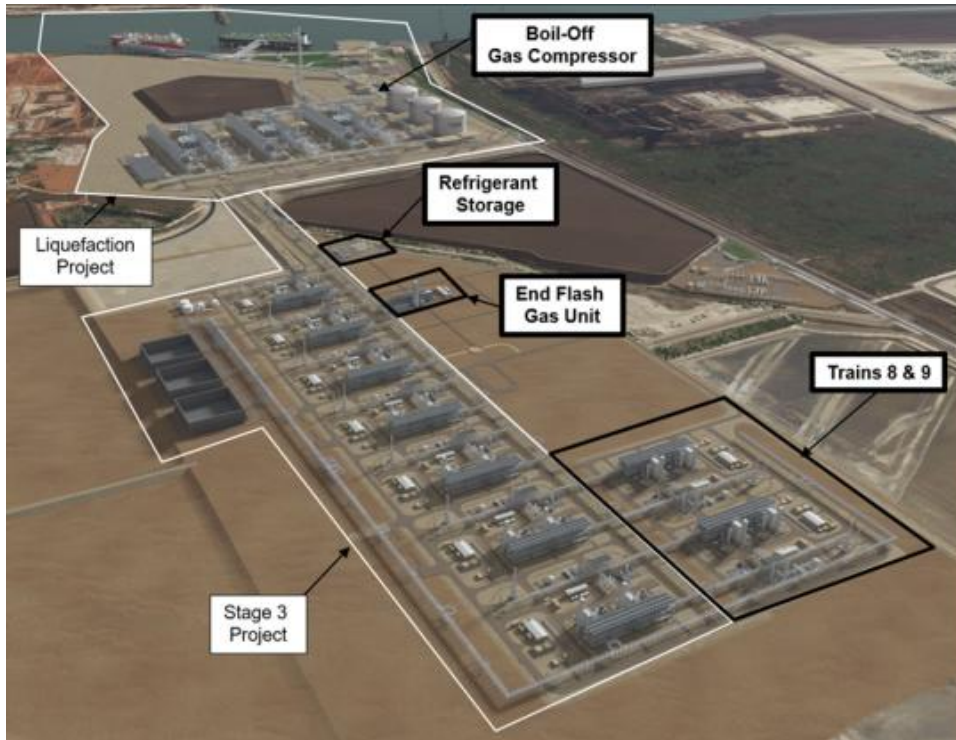
Manufacturing Execution System

- **Middleware / Application Server:** Core MES logic, models, execution workflows
- **Database Server:** Storage of MES execution, quality, performance data (SQL Server-based)
- **Web Application (Portal) Server:** MES web interface, requires IIS and web infrastructure components
- **Reporting Server:** Secure, performance-optimized report generation and data access
- **Edge Nodes / Plant Collectors:** Local data capture and model adaptation at each site
- **Cloud Integration & Analytics:** Aggregation via AVEVA Connect for analytics, AI, visualization



Manufacturing Execution Systems are engineered to keep production running above all else, often relying on fragile, tightly coupled server and device integrations and communications that leave cybersecurity as a secondary concern.

Liquid Natural Gas (LNG) Plant



LNG and oil/gas operations are intricate, multi-vendor ecosystems with a significant physical footprint that integrates process control, quality labs, and real-time business data flows with potential impacts to human and environmental safety during incidents.



Outlining ICS/OT Attacks

Process environments are connected to the internet?

Nozomi Top 10 Techniques

Top 10 Most Common MITRE ATT&CK™ Techniques Associated with Raised Alerts

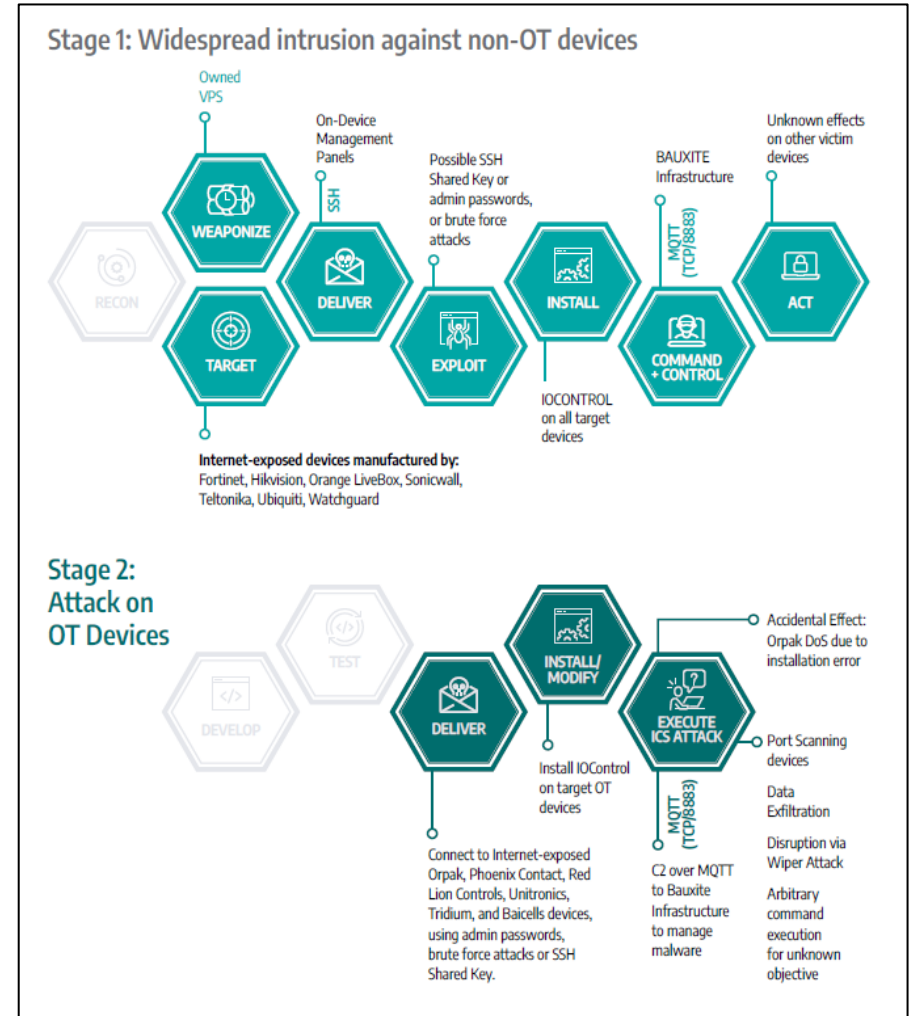
| ID | Technique name | Tactic name | % |
|-------|--------------------------------|-------------------------------|--------|
| T1565 | Data Manipulation | Impact | 39.54% |
| T1071 | Application Layer Protocol | Command and Control | 12.29% |
| T1095 | Non-Application Layer Protocol | Command and Control | 12.29% |
| T1498 | Network Denial of Service | Impact | 8.86% |
| T0841 | Network Service Scanning | Discovery | 7.89% |
| T0846 | Remote System Discovery | Discovery | 7.89% |
| T1557 | Adversary-in-the-Middle | Credential access; Collection | 5.48% |
| T1110 | Brute Force | Credential access | 3.20% |
| T0812 | Default Credentials | Lateral Movement | 0.89% |
| T0859 | Valid Accounts | Persistence; Lateral Movement | 0.89% |

- What data was manipulated? Unclear
 - Ranges from obscuring operational information to changing logs
- C2 via Protocols
 - Used standard (HTTP/HTTPS) and non-standard (MQTT) channels
- Denial-of-Service Impact
 - The SANS 2024 survey highlighted that 38% of ICS/OT ransomware incidents impacted the safety or reliability of the physical process

BAUXITE IOControl Campaign

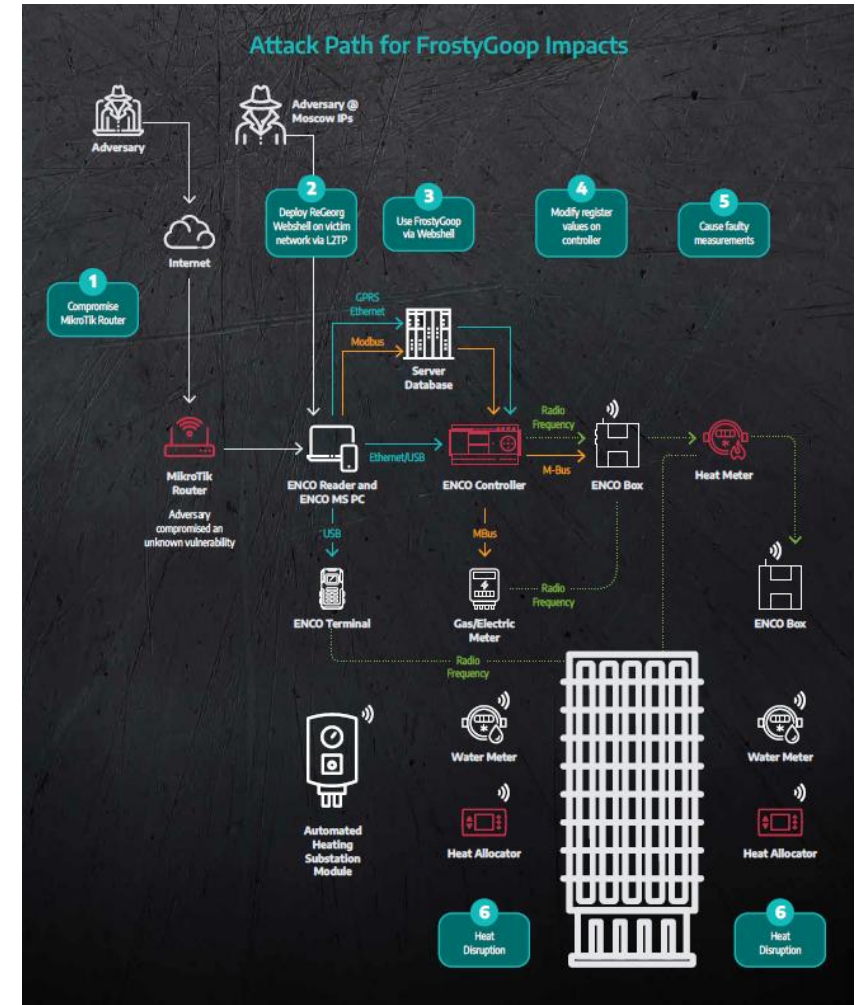
- **Two Stage Attack: IT -> OT**
 - Target: fuel-management systems in the United States and Israel
- **Connected to internet-exposed ICS / OT assets**
- **Installed IOControl malware on devices**
- **Established C2 over MQTT**
- **Denial of Service via Wiper Attack**

| Initial Access | Execution | Persistence | Privilege Escalation | Evasion | Discovery | Lateral Movement | Collection | Command and Control | Inhibit Response Function | Impair Process Control | Impact |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 12 techniques | 10 techniques | 6 techniques | 2 techniques | 7 techniques | 5 techniques | 7 techniques | 11 techniques | 3 techniques | 14 techniques | 5 techniques | 12 techniques |
| Drive-by Compromise Exploit Public-Facing Application Exploitation of Remote Services External Remote Services Internet Accessible Device Remote Services Replication Through Removable Media Rogue Master Spearphishing Attachment Supply Chain Compromise Transient Cyber Asset Wireless Compromise | Autorun Image Change Operating Mode Command-Line Interface Execution through API Graphical User Interface Hooking Modify Controller Tasking Native API Scripting User Execution | Hardcoded Credentials Modify Program Module Firmware Project File Infection System Firmware Valid Accounts | Exploitation for Privilege Escalation Hooking | Change Operating Mode Exploitation for Evasion Indicator Removal on Host Masquerading Rootkit Spoof Reporting Message System Binary Proxy Execution | Network Connection Enumeration Network Sniffing Remote System Discovery Remote System Information Discovery Wireless Sniffing | Default Credentials Exploitation of Remote Services Hardcoded Credentials Lateral Tool Transfer Program Download Remote Services Valid Accounts | Adversary-in-the-Middle Automated Collection Data from Information Repositories Data from Local System Detect Operating Mode I/O Image Monitor Process State Print & Tag Identification Program Upload Screen Capture Wireless Sniffing | Commonly Used Port Connection Proxy Standard Application Layer Protocol | Activate Firmware Update Mode Alarm Suppression Block Command Message Block Reporting Message Block Serial COM Change Credential Data Destruction Denial of Service Device Restart/Shutdown Manipulate I/O Image Modify Alarm Settings Rootkit Service Stop System Firmware | Brute Force I/O Modify Parameter Module Firmware Spoof Reporting Message Unauthorized Command Message | Damage to Property Denial of Control Denial of View Loss of Availability Loss of Control Loss of Productivity and Revenue Loss of Protection Loss of Safety Loss of View Manipulation of Control Manipulation of View Theft of Operational Information |



FrostyGoop Attack

- **Zero-Day Vulnerability in internet-facing MikroTik Routers**
 - Target: municipal district heating system in Lviv, Ukraine
- **C2 using ReGeorg Webshell on management systems**
- **Threat actors downgraded ENCO controller firmware**
- **Modbus commands to ENCO controller**
 - Could have targeted other ICS devices
- **Faulty readings affected heat distribution during winter conditions**



Targeting Remote Access

- The exploitation of vulnerabilities as an initial access vector for breaches has seen significant growth, increasing by 34% from 2023 to 2024, partly supported by zero-day exploits **targeting edge devices and VPNs**

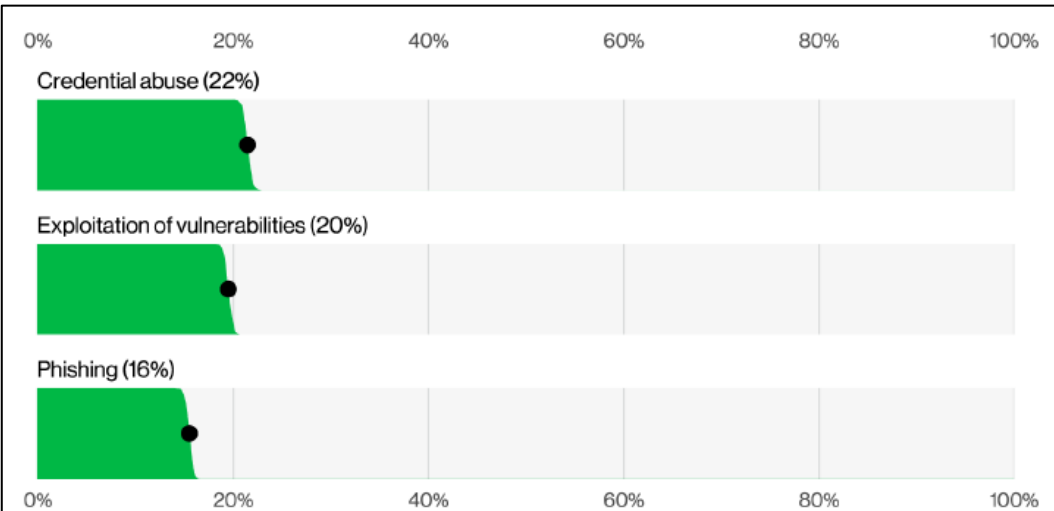
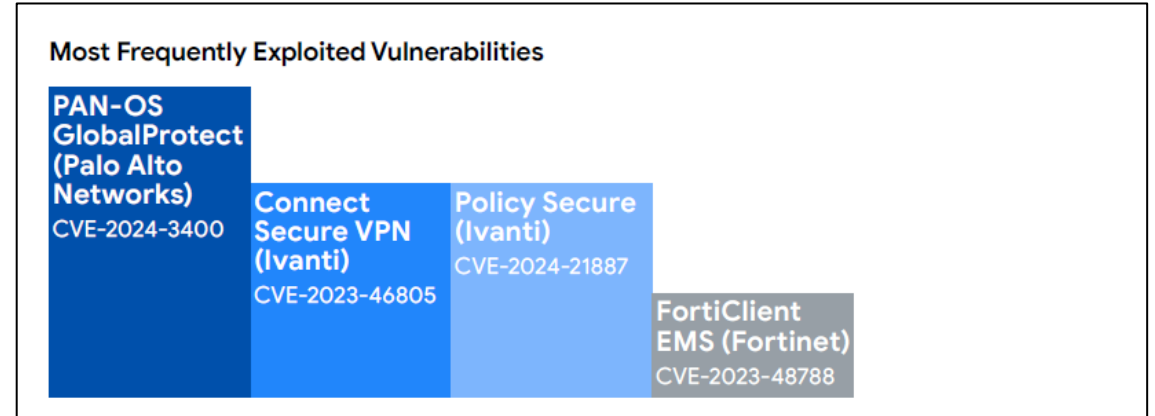


Figure 5. Known initial access vectors in non-Error, non-Misuse breaches (n=9,891)

Verizon 2025 DBIR: <https://www.verizon.com/business/resources/reports/dbir/>



Google M-Trends 2025 Report: <https://cloud.google.com/security/resources/m-trends>

- Most Frequently Exploited Vulnerabilities Among the Mandiant incident response investigations performed in 2024, the most frequently **exploited vulnerabilities affected security devices**, which are, due to their function, typically placed at the **edge of the network**. Three of the four vulnerabilities were first exploited as zerodays.



Summary

How big of a problem is ICS / OT cybersecurity?

Get Good!!! Get Good, Right Now!!!

China Is Winning the Cyberwar

*America Needs a New
Strategy of Deterrence*

ANNE NEUBERGER

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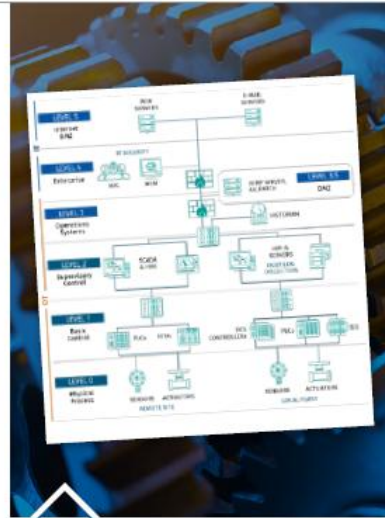
SANS 5 ICS Cybersecurity Critical Controls

Do not *force* IT cybersecurity requirements onto OT environments.



CS INCIDENT RESPONSE

Operations-informed IR plan with focused system integrity and recovery capabilities during an attack. Exercises designed to reinforce risk scenarios and use cases tailored to the ICS environment



DEFENSIBLE ARCHITECTURE

Architectures that support visibility, log collection, asset identification, segmentation, industrial DMZs, process-communication enforcement



ICS NETWORK VISIBILITY MONITORING

Continuous network security monitoring of the ICS environment with protocol-aware toolsets and system of systems interaction analysis capabilities used to inform operations of potential risks to control



SECURE REMOTE ACCESS

Identification and inventory of all remote access points and allowed destination environments, on-demand access and MFA where possible, jump host environments to provide control and monitor points within secure segment



RISK-BASED VULNERABILITY MANAGEMENT

Understanding of cyber digital control in place and device operating conditions that aid in risk-based vulnerability management decisions to patch for the vulnerability, mitigate the impact, or monitor for possible exploitation



Q & A



ICS613 Introduction

Beta

ICS613: ICS/OT Penetration Testing & Assessments



In Person (5 days)

30 CPEs

Industrial Control Systems (ICS) and Operational Technology (OT) are increasingly targeted by adversaries, yet traditional penetration testing approaches often focus on the wrong outcomes and can cause unintended disruptions with severe consequences – including production outages, injury to personnel, loss of life, and environmental hazards. ICS613: ICS/OT Penetration Testing & Assessments introduces engineering, operations, and security professionals with the mindset, methodologies, and techniques to safely and appropriately conduct penetration tests and security assessments, identify practical mitigations, and effectively communicate results to stakeholders and leadership to improve the operational resilience of ICS environments.

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SANS

INDUSTRIAL CONTROL SYSTEMS SECURITY

ICS/OT Penetration Testing & Assessments

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Developing World Class ICS / OT Cybersecurity Professionals

BETA In-Person

Salt Lake City, UT

August 25 – 29, 2025

In-Person

SANS CDI 2025 – D.C.

Dec 12 – 16, 2025